

## **Forward-Looking Statements**

Disclaimer: Our commentary and responses to your questions may contain forward-looking statements, including our financial projections, within the meaning of Section 21E of the Securities Exchange Act of 1934. Centrus undertakes no obligation to update any such statement to reflect later developments. Factors that could cause actual results to vary materially from those discussed today include risks related to the Company's inability to gain a waiver from the Russian material importation ban, the war in Ukraine and geopolitical conflicts and the imposition of sanctions or other measures against the Russian government-owned entity TENEX, Joint-Stock Company ("TENEX"), or that could impact our ability to obtain or sell low-enriched uranium (LEU) under our existing supply contract with TENEX; changes in the nuclear energy industry, pricing trends and demand in the uranium and enrichment markets and their impact on our profitability, timing of physical delivery to customers, the competitive environment for our products and services, the impact and potential extended duration of the current supply/demand imbalance in the market for LEU, risks related to trade barriers and contract terms that limit our ability to deliver LEU to customers, risks related to actions that may be taken by the U.S. government or other governments that could affect our ability or the ability of our sources of supply to perform under contract obligations, including the imposition of sanctions, rejection of waiver applications or untimely issuance of waivers, restrictions or other requirements, as well as those provided in our most recent Annual Report on Form 10-K and subsequent reports as filed with the SEC.

**Industry** / **Market Data:** Industry and market data used in this presentation has been obtained from third-party industry publications and sources as well as from research reports prepared for other purposes. We have not independently verified the data obtained from these sources and cannot assure you of the data's accuracy or completeness.



### **Proven Leadership**



### **Amir Vexler**

President, Chief Executive Officer

#### **Education:**

M.Eng. – University of Toronto M.B.A – Wilfred Laurier University

### **Prior Experience:**



orano Orano USA CEO. President



Global Nuclear Fuels CEO, Chairman of the Board



### Kevin Harrill, CPA

SVP, **CFO** and Treasurer

#### **Education:**

B.S. - Georgetown University M.A. - Georgetown University

### **Prior Experience:**



Blackboard Inc. VP, Chief Accounting Officer



**DXC Technology** Senior Principal



Harris Corporation Assistant Controller



### **Larry Cutlip**

SVP, Field Operations

#### Education:

B.S. - Muskingum University

#### **Prior Experience:**



American Centrifuge Manufacturing President



### John M.A. Donelson, PE

SVP, Chief Marketing Officer

### **Education:**

M. Eng. – University of Virginia M.B.A. – Queens University of Charlotte

#### **Prior Experience:**



**Duke Energy Corporation** Engineer



Newport News Shipbuilding Engineer



## Unique Opportunity to Invest in Nuclear Power Growth





### **Centrus Overview**

### **Key Facts**

**Ticker and Exchange:** LEU (NYSE American)

Headquarters: Bethesda, MD

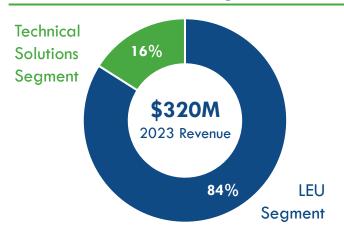
Number of Employees:

Market Capitalization<sup>1</sup>: \$635 million

**2023 Revenue:** \$320 million

**2023 Net Income:** \$84.4 million

### **Diverse Service Offering**



### **Compelling Investment Opportunity**



#1 American Uranium Enrichment Company Facilitating the energy transition for a greener future



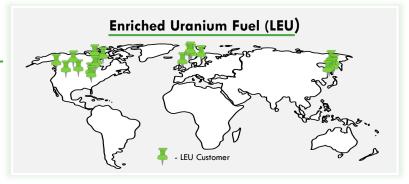
Leading Nuclear and Clean Technology Company

Forging the path towards U.S. energy independence



National Security and Commercial Nuclear Supply Chain Partner

Uniquely positioned to serve national security needs





#### High-Assay Low-Enriched Uranium (HALEU)





### **Financial Snapshot**

### Financial strength and flexibility, coupled with favorable industry tailwinds, positions Centrus for growth



\$189M

New LEU Sales Commitments in 2023 (included in Backlog)



\$2.9B

Backlog as of 3/31/2024 (Including contract options and LOIs)



38%

Annual Net Income Growth 2017-2023 CAGR



\$209M

Cash as of 3/31/2024



\$7.5M

Reduction in Annual SG&A Cost 2017-2023



\$30.6M

Deferred tax asset, net of valuation allowance as of 3/31/2024



## The World Embracing Nuclear Energy

### Achieving Global Targets Requires Nuclear

40%

Expected growth in nuclear over next three decades without new climate policies

x3

Achieving net zero emissions by 2050 would mean tripling U.S. nuclear generation

100% Nuclear energy would have to more than double to meet global climate targets<sup>2</sup>

9 out of the 10 reactors selected by the Department of Energy's Advanced Reactor Demonstration Program operate on HALEU

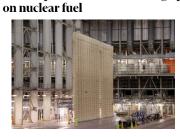
### **Bloomberg**

**US Reactor Fuel Makers Get \$2.7 Billion in Funding Bill** 



3/3/24

### FINANCIAL TIMES The US plan to break Russia's grip on nuclear fuel



1/22/24

### THE WALL STREET JOURNAL.

Washington Heats Up Nuclear Energy Competition With Russia, China



1/6/24







"We are re-establishing our leadership in the peaceful use of nuclear energy"







"Nuclear is now, still, the largest single source of zero-carbon-emitting technology. We want to make sure we keep that on"











"[We] have identified potential areas of collaboration on nuclear fuels to support the stable supply of fuels for the operating reactor fleets of today, enable the development and deployment of fuels for the advanced reactors of tomorrow, and achieve reduced dependence on Russian supply chains"

### Centrus Go-to-Market

### Unique and diversified business model with both stable and high-growth opportunities

### **LEU Segment**

- Stable cashflow generation with market-leading cost position
- Distribution business with leading position connected to the full value chain and years of experience developing relationships
- Well-entrenched player across the entire global nuclear supply chain from beginning through to customer delivery
  - Conversion
  - Enrichment
  - Fabrication
  - Deconversion
- De-risked technology and capabilities

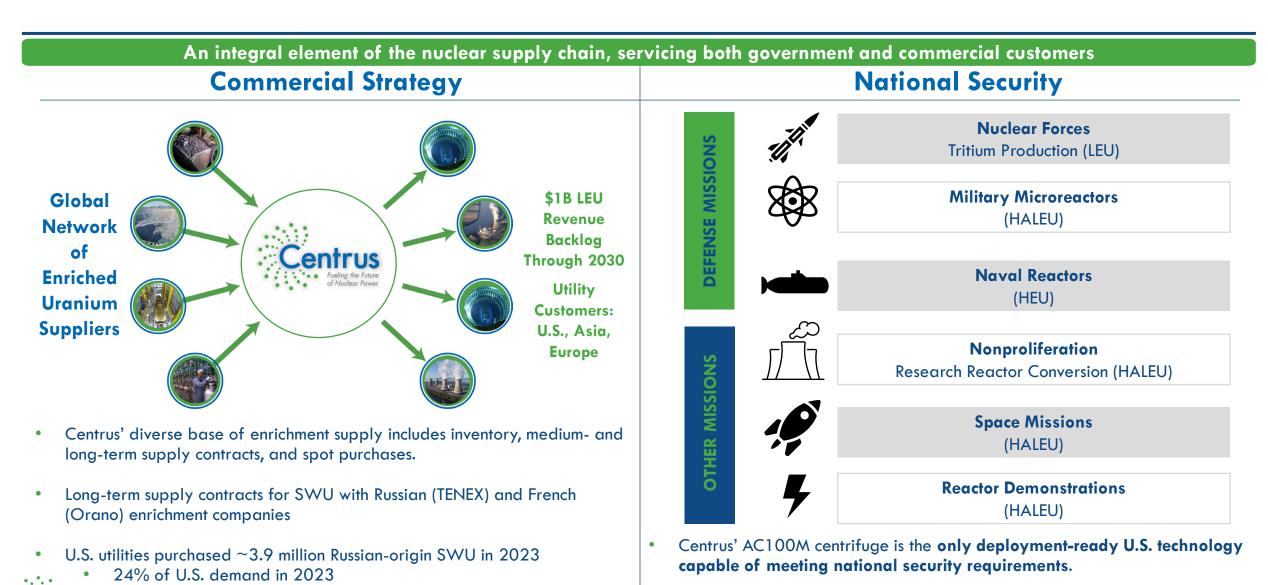


### **CTS Segment**

- High-growth segment with tremendous opportunity across commercial and government customers
  - National security
  - Advanced nuclear reactor market
  - Existing nuclear reactor fleet
- Only deployment-ready U.S. technology capable of meeting national security requirements
- Demonstrated success in producing high-assay, low enriched uranium (HALEU) and exclusive holder of Nuclear Regulatory Commission (NRC) license
- Strong asset base with proven ability to produce LEU to support existing global commercial nuclear fleet of 400+ reactors



### Central to the Nuclear Value Chain

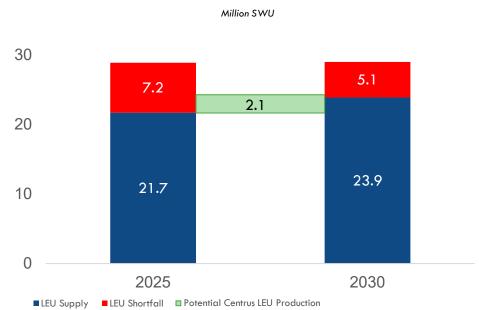


Centrus has successfully demonstrated LEU and HALEU production capabilities

### Centrus Solving for the Supply Gap in LEU and HALEU

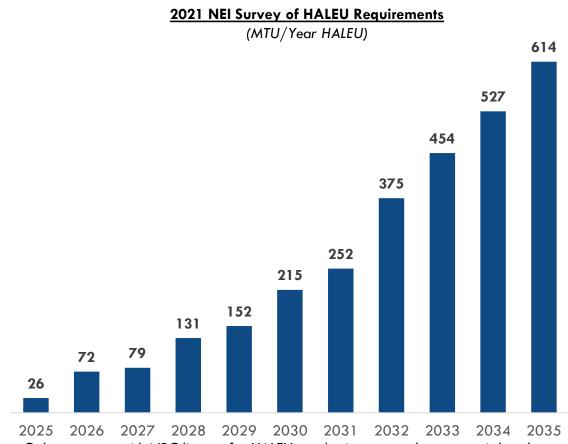
### **Meeting LEU Shortfall**

### Estimated Restricted Region LEU Demand Shortage<sup>1</sup>



- One of two LEU-licensed companies in the U.S. supplying commercial LEU
  - Competitor is foreign owned
- Only Centrus would be able to supply U.S. government LEU for national security purposes
  - Nonproliferation agreements prohibit the use of foreign enrichment technology for national security. <u>A domestic technology is required</u>

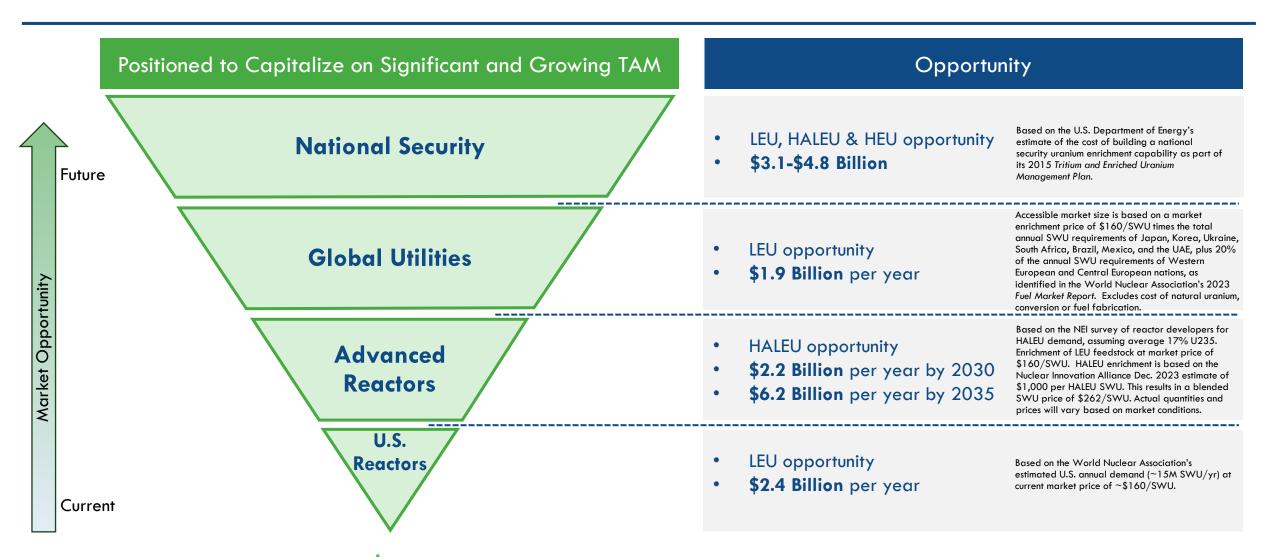
### **HALEU Anticipated Demand**



- Only company with NRC license for HALEU production to supply commercial and national security needs.
- This estimate suggests a total market value of \$2.2B/year by 2030 and \$6.2B/year by 2035.
- Successfully delivered 20 kilograms of HALEU to Department of Energy ahead of schedule and under budget



## Strong and Growing Total Addressable Market





Catalyst: ~\$3.3B federal investment in HALEU and LEU

## LEU Segment Overview - Broker/Trader Business

### Supplying components of nuclear fuel to utilities from a global network of suppliers

### **Segment Summary**

- Stable cashflow positive business involved in the sale of nuclear fuel components to commercial nuclear power plants.
  - The majority of these sales are for the enrichment component of LEU, measured in separative work units ("SWU")
  - Centrus also sells natural uranium hexafluoride (the raw material needed to produce LEU) and occasionally sells uranium concentrates, uranium conversion, or LEU with the natural uranium hexafluoride and SWU components combined into one sale.
- Global LEU Backlog includes long-term sales contracts with major utilities through 2030
- Diverse base of supply that includes:
  - ✓ Existing inventory of LEU
  - ✓ Mid-and long-term contracts with enrichment producers
  - ✓ Purchases and loans from secondary sources
  - ✓ Spot purchases of SWU, uranium and LEU

### **Differentiators**



~\$1B LEU Revenue Backlog with contracts through 2030; ~\$900M of conditional LOIs



World's most diversified supplier of enriched uranium



Leading customers include Fortune 500 utilities



Business relationships with 35+ nuclear utilities



### **CTS Segment Overview**

### **Segment Summary**

- Deploying advanced uranium enrichment capabilities to meet the evolving needs of the global nuclear industry and the U.S. government
- Demonstrated ability to produce HALEU, used to fuel most major advanced reactors in development
- Opportunity to resume production of LEU for existing reactors as utilities transition away from Russian imports
- Technical, manufacturing, engineering and operations services offered to public and private sector customers

### **Advanced Manufacturing (Services and Capabilities):**

- Sustained volume production at ultra-high precision at our 440,000 square ft. climatecontrolled manufacturing facility
- The ability to manufacture using almost any metal or composite
- High precision composites fabrication for parts with on-site testing of finished product
- Robust engineering and project management functions with a full suite of software platforms to support government and other projects

#### **Differentiators**



Built the only U.S. facility licensed to produce HALEU. Already licensed for LEU production



Capacity is scalable to meet any level of demand



Manufacturing facility in Oak Ridge, Tennessee and production facility in Piketon, Ohio



Only deployment-ready U.S. technology capable of meeting national security requirements for enriched uranium



## Strong Relationships with Key Next-Generation SMR Developers

Signed several agreements with key nuclear players to further spur development of next-generation nuclear capabilities

### X-Energy



X-energy is a developer of an advanced Small Modular Reactor and fuel technology seeking to redefine the nuclear industry through its flagship HALEU SMR, the Xe-100

Centrus Service
Agreement Summary

- Provided X-energy technical expertise and resources to support the conceptual design of a facility intended to produce X-energy's TRISO fuel
- TRISO fuel can be used in X-energy's Xe-100 reactor



Oklo



Oklo is a developer of advanced fission power plants seeking to provide clean, reliable and affordable energy at scale through its HALEU Aurora reactor

#### **Centrus MOU Summary**

- The MOU covers a broad range of collaboration programs supporting the development and operation of Oklo's Aurora reactor including supply of HALEU produced at Centrus' Ohio plant
- Centrus also intends to buy energy from Oklo's reactor to power its HALEU production site

**KHNP** 



Subsidiary of the Korea Electric Power Corporation. It operates large nuclear and hydroelectric plants in South Korea, which are responsible for about 27 percent of the country's electric power

#### **Centrus LOI Summary**

- Outlines substantive business objectives to enhance uranium resource security and nuclear cooperation between KHNP and Centrus
- KHNP aims to diversify the supply of enriched uranium used as nuclear fuel to enhance fuel supply stability

#### TerraPower



Nuclear innovation company developing multiple classes of advanced reactors including a Molten Chloride design, Traveling Wave Design and HALEU SMR

#### **Centrus MOU Summary**

- Centrus will collaborate to ensure TerraPower's HALEU SMR, the Natrium Reactor, has access to HALEU at the milestones needed to meet the projects 2030 operation date
- TerraPower is preparing to start nonnuclear construction in Wyoming this spring

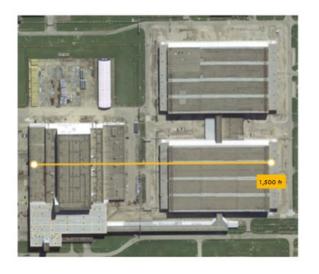


### **Abundant Room for Expansion**

Operational footprint exceeds requirements to meet full range of commercial and national security requirements for LEU and HALEU

### **Large Existing Footprint**

### **American Centrifuge Plant**



### The Pentagon



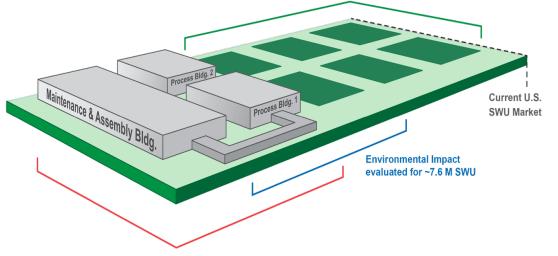
Centrus Energy's American Centrifuge production facility in Piketon, Ohio, has roughly the same footprint as the Pentagon

### **Proven Infrastructure**

- Existing process buildings can host approximately 3.5 million SWU per year
  - ✓ Ability to expand to 7 million SWU per year
- Began HALEU enrichment operations on October 11, 2023, under Department of Energy Operations Contract
  - ✓ Completed Phase I of Operations Contract and <u>successfully</u>

    <u>delivered 20 kilograms of HALEU ahead of schedule and under</u>

    <u>budget</u>
  - ✓ Significant progress on Phase II with an <u>additional 115 kilograms</u> of HALEU delivered to the DOE Available Land





## **Department of Energy HALEU Contract Award**





November 2022: Won HALEU Operations Contract, which could be worth **up to \$1.0 Billion** over 11 years (with all options exercised)

### **Project Timeline**

### **Contract Benefits**

- First U.S.-owned, U.S.-technology enrichment plant to begin production in 70 years
- Critical step toward restoring domestic enrichment capabilities
- $\sim$ \$150M base contract value in two phases through 2024
- Capacity for Centrus to scale up Piketon facility for additional HALEU production outside the DOE contract

	Phase 1	Phase 2	Phase 3
Objective	<ul><li>Complete construction of cascade</li><li>Demonstrate production of 20kg of HALEU</li></ul>	<ul> <li>Full year of production and operations at annual rate of 900 kg of HALEU/year</li> </ul>	<ul> <li>DOE option to extend contract for up to nine years (three-year increments)</li> </ul>
Timing	<ul> <li>Completed ahead of schedule and under budget</li> </ul>	• 2024	• Post 2024
Financial Impact	<ul> <li>\$30 million cost share contribution by Centrus (\$21.3M accrued in 4Q22)</li> <li>\$30 million contribution by DOE</li> </ul>	<ul> <li>Cost-plus-incentive-fee basis</li> <li>Expected contract value of \$90M, subject to appropriations</li> </ul>	<ul> <li>Cost-plus-incentive-fee basis</li> <li>Subject to availability of Congressional appropriations</li> <li>At DOE's sole discretion</li> </ul>



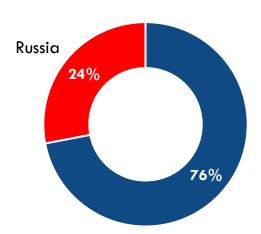
9 of 10 advanced nuclear reactor designs selected for funding under DOE Advanced Reactor Demonstration Program will rely on HALEU

### Sanctions Law as Potential Tailwind

### Sanctions with timely waivers may provide Tailwinds to Centrus

### Current Status Quo

# U.S. Utility Enrichment Purchases (2023)



Other Foreign, State-Owned Corporations ~13M SWU/yr Global enrichment deficit absent Russian supply

Equivalent to entire annual requirements of either U.S. or Europe

~3.9N

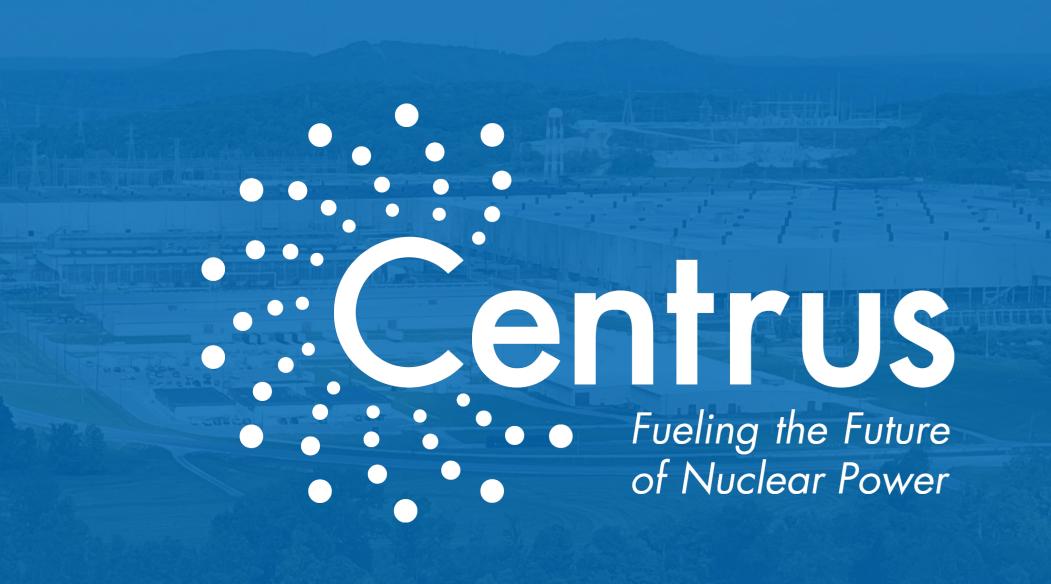
Russian-origin SWU purchased by U.S. utilities in 2023

20% U.S. electricity from nuclear energy

### Sanctions Law with waivers as Potential tailwind

### H.R. 1042 – the Prohibiting Russian Uranium Imports Act

- ✓ Signed by President on May 13, 2024 eliminates Russia as a competitor for enriched uranium in U.S. after 90 days
  - ✓ Centrus has contingency planning in place to mitigate near-term disruption of Russian supply
- ✓ Allows waivers on importing Russian fuel until 2028 if:
  - ✓ No alternative viable source of LEU is available to sustain the continued operation of a nuclear reactor or a U.S. nuclear energy company
  - ✓ Importation of the uranium is in the national interest
  - ✓ Centrus believes it can meet both conditions
- ✓ Releases \$2.7 Billion in funding to promote the development of domestic uranium enrichment
- Centrus is the <u>only</u> NRC-licensed producer of HALEU and <u>one</u> <u>of two</u> NRC-licensed companies that can enrich to LEU.



## Glossary of Terms and Abbreviations

Abbreviation	Definition	
LEU	Low-Enriched Uranium: used in majority of existing commercial reactors with a U-235 enrichment level just below 5%	
HALEU	High-Assay, Low-Enriched Uranium: required by majority of next generation reactors, U-235 enriched as high as 19.75%	
HEU	Highly Enriched Uranium: 20% or higher concentration of U-235	
SWU	Separative Work Unit: unit by which LEU uranium enrichment is bought and sold	
Piketon	Production facility in Piketon, Ohio, where LEU and HALEU production has been licensed and successfully proven	
NRC	U.S. Nuclear Regulatory Commission	
NRC License	Centrus currently is the only company with an NRC license to enrich uranium up to the 20% U-235 concentration that is contained in HAL and is the only company known to Centrus to produce HALEU outside of Russia.	
	Separately, Centrus was an LEU enricher until 2013 and its Piketon facility is already licensed for LEU production.	
TAM	Total addressable market	
TENEX	Russian government-owned entity TENEX, Joint-Stock Company	
Sanction Law	H.R. 1042 - Prohibiting Russian Uranium Imports Act - signed into law by President Biden on May 13, 2024, prohibits importation of Russian material with potential waivers to 2028.  The Department of Energy may waive the ban if DOE determines that: (1) no alternative viable source of low-enriched uranium is available to sustain the continued operation of a nuclear reactor or a U.S. nuclear energy company, or (2) importation of the uranium is in the national interest. Any waiver issued must terminate by January 1, 2028. The ban terminates on December 31, 2040.	